## ITCHEN COLLEGE AND THE ITCHEN COMPANY LIMITED

# REPORT AND FINANCIAL STATEMENTS

YEAR ENDED 31 JULY 2021

### Key Management Personnel, Board of Governors and Professional advisers

#### Key management personnel

Key management personnel are defined as members of the Senior Leadership Team who are governor appointments and were represented by the following in 2020/21:

Alex Scott – Principal and Accounting Officer Rebecca Stratton – Deputy Principal Susan Carter - Director of Finance & Resources Emma Barrett – Assistant Principal Steven Perkins – Assistant Principal Michael Jones – Assistant Principal

#### **Board of Governors**

A full list of Governors is given on pages 13 and 14 of these financial statements.

Trevor Little acted as Clerk to the Corporation throughout the period.

#### Professional advisers

Financial Statement and

Regularity Auditors

Mazars LLP 5<sup>th</sup> Floor

Merck House Seldown Lane Poole BH15 1TW

Internal Auditors

TIAA

Artillery House Fort Fareham

Fareham PO14 1AH

Bankers

Lloyds Bank Corporate Markets

3 Town Quay

Southampton SO14 2AQ

Solicitors

Paris, Smith LLP 1 London Road

Southampton SO15 2AE

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#### Members' Report

#### NATURE, OBJECTIVES AND STATEGIES

The members present their report and the audited financial statements for the year ended 31 July 2021.

#### Legal status

The Corporation was established under The Further and Higher Education Act 1992 for the purpose of conducting Itchen College. The College is an exempt charity for the purposes of Part 3 of the Charities Act 2011.

#### Mission

The College's mission as approved by its members is:

To be an inclusive and supportive College in which all students flourish.

#### **Public Benefit**

Itchen College is an exempt charity under the Part 3 of the Charities Act 2011 and following the Machinery of Government changes in July 2016 is regulated by the Secretary of State for Education. The members of the Governing Body, who are trustees of the charity, are disclosed on pages 12 and 13.

In setting and reviewing the College's strategic objectives, the Governing Body has had due regard for the Charity Commission's guidance on public benefit and particularly upon its supplementary guidance on the advancement of education. The guidance sets out the requirement that all organisations wishing to be recognised as charities must demonstrate, explicitly, that their aims are for the public benefit.

In delivering its mission, the College provides the following identifiable public benefits through the advancement of education:

- High-quality teaching
- Widening participation and tackling social exclusion
- Excellent employment record for students
- Strong student support systems
- Links with employers, industry and commerce.
- Links with Local Enterprise Partnerships (LEPs)

#### College Profile

Itchen is a sixth form college on the east of Southampton known for its inclusive character serving a student population of approximately 1350 full time 16-19 age group students and a significant number of international students. There is also provision for adults studying part time on vocational and academic courses.

Student numbers in the 16-19 age range have grown significantly over the past 10 years and the College now draws from a wide area particularly to the north and east of Southampton. In keeping with its inclusive character, the College caters for students with a wide range of ability levels including those aiming for Oxbridge entry and those with moderate learning difficulties and physical disabilities such as visual impairment.

The growth in student numbers has been achieved with financial stability and has been matched with various grants enabling investment in the estate and IT infrastructure including improved student facilities and resources.

At its most recent inspection the College was graded as 'Requires Improvement', despite increases in performance (achievement and value added) over the previous four years. As a result of its inspection outcome, the College has less access to full time international students in the immediate future, limiting the additional income the College has benefitted from in recent years. The College's has mitigated this by delivering alternative part-time fee paying courses and an increased community provision, alongside a robust programme of cost reductions and efficiencies.

#### Strategic Priorities – Our Aspirations

We expect our learners to develop **confidence** and **resilience**, be **successful** in their programme and **aspire** to move on to a destination that builds on their abilities. We do this by prioritising:

#### **Excellence in Learning -**

Itchen College will have an outstanding reputation based upon the quality and breadth of provision. We will develop learning through creativity and innovation, making the most of the resources available to develop opportunities for our learners.

#### **Outstanding Outcomes -**

The College will retain its reputation as an "inclusive" college and be noted for its pastoral care as well as excellence in teaching and results. It will deliver pathways to success for all who choose to study with us, regardless of their prior achievement or entry point.

#### Sustainability and Growth -

The College will develop an annual surplus with a goal of achieving a consistent operating surplus of 5% of income by 2026. This will be invested in staff and resources to ensure the best possible learning environment. The estate and its resources will be improved and extended in readiness for the demands of both the changing curriculum and demographic increase. This will be done sensitively and with due regard to our environment and our community. We will also continue to grow our people through enriching the lives of our students and developing our staff. Close links will be maintained, or forged, with local business, higher education and feeder schools. We will continue our international activity and grow other activity to reduce dependence on agency funding. We will continue to develop provision that will deliver opportunities for our community.

#### Financial plan

The College financial plan is prepared in support of the five year strategic plan but with considerable uncertainty given the lack of clarity on future funding from the government. With this proviso the key elements of the five year plan are as follows:

- 1. The College will sustain a 'Good" financial health rating in the medium term.
- 2. The College will achieve an operating surplus in each year of the plan.
- 3. The International School Business Plan for 2021/22 is based on a continuing international marketing drive to attract students for short-term courses that do not require a Tier 4 visa.
- 4. Despite challenging external funding and staffing cost pressures, Group staff costs will continue to be tightly controlled with the total salary to total revenue ratio of circa 70% 2021/22.

- 5. Other fees and income are assumed to remain broadly at their current level.
- 6. General expenditure has assumed an inflation rate of 2% where applicable.
- 7. Capital investment will be carefully planned in line with current income projections and future growth forecasts.
- 8. Operational Cash Flow will be positive over the forecast period.
- 9. The Nursery and Itchen Company Ltd will contribute a small annual profit.

#### **Financial Objectives**

To operate the College with a view to achieving the following financial targets which were established in the Strategic Plan 2021 – 2026 which was agreed on 27th May 2021.

	21/22	Stretch
Group Net Operating Surplus £(000) before FRS102 Pension accounting	200	225
EBITDA	6%	7%
Non Funding Body Income as a % of Total Income	19.5%	21%
Pay Expenditure as a % of Income and Staff Utilisation %	70% / 97% Utilisation	68% / 98% Utilisation
Cash Days in hand	30	>30
Financial Health	Good	Good

#### Performance indicators

The College assesses performance against key performance indicators that align with the financial targets detailed in the Financial Objectives section.

The College is committed to observing the importance of the indicators and is monitoring these through the completion of the annual Finance Record for the Education & Skills Funding Agency (ESFA). The Finance Record produces a financial health grading. The current Financial Health score reflects a Good grade. The College is determined to maintain the score over the next two years.

#### **FINANCIAL POSITION**

#### **Financial Results**

The College and its subsidiary company generated an operating deficit in the year of £198,000 (2020 – Operating deficit £423,000).

The Group has significant reliance on the education funding bodies for its principal funding source, largely from recurrent grants. In 2020/21 the FE funding bodies provided 82.25% of the Group's total income.

A long term loan facility of £2m was agreed with Lloyds Bank plc in January 2010.

A wholly owned subsidiary company, The Itchen Company Limited (ICL), operates the Sports Centre and has responsibility for the provision of retail services for College and public functions held on College premises.

COVID-19 has continued to have a negative financial impact on the Organisation with a loss in income due to the suspension of international activity and the closure of the Community and

Catering and Nursery facilities during the January-March lockdown period. However, much of this loss was then mitigated through identified cost savings and additional Government grants.

The valuation of the defined benefit pension liability for the period, had a hugely beneficial effect on the College balance sheet, with the 12.8% year on year reduction in liability from (£5.4m) to (£4.7m).

**Capital Projects** 

There were no significant capital schemes in 2020/21.

Long Term Funding

In 2010 the College restructured its bank loans and overdraft facility to secure a reasonable level of working capital and liquidity.

Treasury policies and objectives

Treasury management is the management of the College's cash flows, banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks.

The College has a treasury management policy in place.

All borrowing is authorised by the Governing Body. Such arrangements are restricted by limits in the College's Funding Agreement previously agreed with the ESFA.

#### Cash flows

During 2020/21 there was a net cash inflow of £844,000 (2019/20- outflow £600,000) which was, in part, due to a healthy recruitment of International Students during the year. The College also managed to sustain a healthy cash balance throughout the reporting period and retained at least a minimum of 33 cash days during the critical period through February and March.

Reserves policy

The College has no formal Reserves Policy but recognises the importance of reserves in the financial stability of any organisation, and ensures that there are adequate reserves to support the College's core activities. The College Reserves suffered a significant reduction in 2016/17 as a result of the operating deficit. Over the last couple of years there has been some recovery which has mitigated some of this loss. The Three-year Financial plan maps a recovery of cash reserves to improve financial resilience.

#### Liquidity

The positive cash flow in 2020/21 has increased liquidity. The cash flow forecast for 2021/22 reflects a sustainable situation.

### CURRENT AND FUTURE DEVELOPMENT AND PERFORMANCE

#### Financial Health

The College has a financial health grade of Good. The three-year financial plan indicates the health grade remaining 'Good' over the forecast period and, despite the ongoing COVID-19 situation, is seen to be growing in strength within that Band. The total 'cost' of the pandemic

situation is estimated to total approx. £85k during 2020/21 in additional bus services, additional site cleaning and resources and approx. £170k through a continued loss in income within the International, Nursery and Community provisions.

#### **Student Numbers**

In 2020/21, the College had 1409 16-18 students on roll against an EFA allocation of 1399. During the year the College also taught approximately 22 overseas fee-paying students for short courses. Initial indications suggest that the COVID-19 situation has had a material impact on the 16 – 18 student numbers for 2021/22 with an overall reduction, year on year, of approximately 5.9%. Work has already started to mitigate the impact that this will have on the Budget for 22/23 and action will be taken to ensure the loss in funding is absorbed with minimal impact upon staff and students. Overseas recruitment, for the Autumn term continues, however, to be far stronger than initially anticipated, although the longer term forecasts for international students, remain uncertain.

#### Student achievements

The academic year 2020/21 was impacted by the nationwide lockdown and government decision to use centre assessed grades rather than usual qualification assessment processes.

Overall achievement has increased, with a significant increase in student achievement on 16-18 study programmes at all levels and significant improvement for 19+ learners at all levels. The majority of students are involved in 16-18 study programmes and improvement is due to improved pass rates and retention rates at all levels. Progress measures continue to reflect positive performance for the college with A-level and vocational courses and are very good

#### **Curriculum Developments**

The Itchen curriculum intent is to improve the life chances of every student through the development of skills and knowledge that enable ambitious progression as aspirational, confident and resilient individuals. The broad curriculum offer available at the College enables all learners to study at a level appropriate to their starting point, with a variety of assessment structures that support all students to be successful in gaining qualifications to support positive progression to education and employment.

The College is committed to providing clear and impartial initial advice and guidance to all students through the interview and enrolment process. This supports students to develop their ambitions or 'Vision' both for College and beyond. Students are enrolled on coherent programmes which best support their academic and personal development, enabling them to progress successfully to a range of appropriate destinations. The curriculum is supported by a teaching and learning strategy that is focused on raising aspirations and developing independent study habits to ensure successful transition in to College and success on the programme of study.

The College is focused on providing a well-designed and structured curriculum for students in all areas and at all levels. The Academy programme, additional enrichment opportunities and an extensive tutorial programme all support student study programmes to ensure that students have a positive experience at the College, accessing broad opportunities to become well-equipped to enter the next stages of their academic or professional lives.

The curriculum offer is reviewed regularly to ensure that qualifications offered reflect new frameworks changed specifications and to respond to changing needs for students, employers and higher education. The change from modular to linear A-levels is now fully consolidated with changes in teaching approaches adopted to suit the linear course structure. Vocational programmes have also witnessed significant reform with new frameworks being introduced which involve increased controlled or examined assessment. Within the college there has been a move to review the appropriateness of vocational provision to ensure that a broad range of qualifications are utilised including Btec, Ctec, UAL, Cache and NCFE qualifications. This range of provision ensures that programmes that are appropriate to local/national employment needs are offered preparing learners to make the transition on to further and higher education, training and employment.

The Level 2 programme was redesigned for 2018-19 to provide a more cohesive experience for students enabling them to achieve effectively and support progression in to level 3 courses and employment. There has been a move away from smaller level 2 qualifications with students undertaking larger single qualifications supported by English and Maths. This has worked effectively for students supporting improved achievement and progression to Level 3, training and employment.

The College is involved in the development of the new T level qualification undertaking work to develop work placement capacity and preparing for involvement in delivering qualifications following the initial pilots. The initial phase has involved courses in the Care faculty and Sports faculty, building upon the work placement components involved in study programmes.

There has been significant development in the Adult and community learning curriculum with both areas reviewing qualifications offered to ensure the most suitable teaching and learning approaches for the local community. Community learning programmes have also expanded considerably, to better suit local needs working with NEET students across the city of Southampton and also Hampshire, providing courses to support those at risk of social isolation and the development of digital skills. Adult education and community learning programmes are centred on responding to employer needs, working with a key range of local employers to develop and upskill the existing and future workforce.

The curriculum has experienced some change as a result of the pandemic with adaptations to delivery methods leading to increased online delivery, amendments to assessment processes and review of curriculum provision to ensure a covid-safe environment.

The curriculum offer remains under continuous review in order to ensure that programmes of study meet the needs all stakeholders including students, local and regional employers and preparation for Higher Education. Annual curriculum reviews consider the range and appropriateness of the curriculum offer and support effective planning for new course delivery and course change.

#### Covid-19

During the lockdown period, the College transitioned to a platform of online learning using a variety of meeting tools with an increasing focus on google classroom. Following on from the previous lockdown in 19/20, the changes that had been made to both the site and the structure of the College day, to help support social distancing and reduce unnecessary movement across the site, continued. These included a change to the curriculum timetable, additional bus services, various adaptations to office and classroom layouts, increased sanitisation outlets and new PPE guidelines for all staff, students and visitors of the College.

#### Payment performance

The Late Payment of Commercial Debts (Interest) Act 1998, which came into force on 1 November 1998, requires colleges, in the absence of agreement to the contrary, to make payments to suppliers within 30 days of either the provision of goods or services or the date on which the invoice was received. The target set by the Treasury for payment to suppliers within 30 days is 95 per cent. During the accounting period 1 August 2020 to 31 July 2021, the College estimates that it paid 94 per cent of its invoices within 30 days. The College incurred no interest charges in respect of late payment for this period.

#### Post Balance Sheet Events

There have been no significant post balance sheet events.

#### **Future developments**

The College has been successful in achieving funds from the Post 16 Capacity Fund to help support future expansion plans within the College site which would create an additional 5 classrooms and office space. This development would take place during the academic year 21/22 subject to planning permission.

#### **RESOURCES**

The College has various resources that it can deploy in pursuit of its strategic objectives.

#### Financial

The Group has (£156,000) of net liabilities (including £4,734,000 pension liability) and long term debt of £1,199,000.

#### People

The College employs 208 people (expressed as an average headcount), of whom 101 are teaching staff.

#### Reputation

The College has a strong reputation of being inclusive and serving its community.

#### PRINCIPAL RISKS AND UNCERTAINTIES

A risk register is maintained at the College level which is reviewed three times a year by the Audit Committee. The risk register identifies the key risks, the likelihood of those risks occurring, their potential impact on the College and the actions being taken to reduce and mitigate the risks. Risks are prioritised using a consistent scoring system.

Outlined below is a description of the principal risk factors that may affect the College. Not all the factors are within the College's control. Other factors besides those listed below may also adversely affect the College.

The ongoing COVID-19 situation remains a constant risk to College finances and recruitment and continues to be monitored on a daily basis. The risk register continues to be updated to reflect the moving situation, and a prudent approach to financial and cash management, has been adopted.

#### 1. Government funding

The College has considerable reliance on continued government funding at 85.2% of total income, which has increased following the disruption to other income streams due to the COVID situation. There can be no assurance that government policy or practice will remain the same or that public funding will continue at the same levels or on the same terms.

This risk is mitigated in a number of ways:

- By ensuring the College is rigorous in delivering high quality education and training.
- Considerable focus and investment is placed on maintaining and managing key relationships with the various funding bodies.
- Ensuring the College is focused on those priority sectors which will continue to benefit from public funding.

#### 2. International Fees

Fees derived from international students make a significant contribution to College income. The market and UKVI criteria are both volatile and could change with short notice. Robust administrative controls and investment in marketing help to mitigate this risk. The loss of Tier 4 status restricts the type of international programmes available and resumption of full time courses is dependent on future Ofsted inspection outcomes.

#### 3. Maintain adequate funding of pension liabilities

The financial statements report the share of the pension scheme deficit on the College's balance sheet in line with the requirements of FRS 102.

#### STAKEHOLDER RELATIONSHIPS

In line with other colleges and with universities, the College has many stakeholders. These include:

- Students
- Funding bodies
- Sixth Form Commissioner
- Staff
- Local employers (with specific links)
- Local Authorities
- Government Offices/Regional Development Agencies/LEPs
- The local community
- Other FE institutions
- Trade Unions
- Professional Bodies

The College recognises the importance of these relationships and engages in regular communication with them through the College Internet site and by meetings.

#### Equal opportunities and employment of disabled persons

The College is committed to ensuring equality of opportunity for all who learn and work here. We respect and value positively differences in race, gender, sexual orientation, ability, class and age. We strive vigorously to remove conditions which place people at a disadvantage and we will actively combat bigotry. This commitment is documented in the College's Equality and Diversity Policy which is published on the College's website.

The College considers all applications for employment from disabled persons, bearing in mind the aptitudes of the individuals concerned. Where an existing employee becomes disabled, every effort is made to ensure that employment with the College continues.

#### Disability statement

The College seeks to achieve the objectives set down in the Equality Act 2010:

- as parts of the building are re-developed the College is installing lifts and ramps, etc., so that eventually most of the facilities will allow access to people with a disability;
- the admissions policy for all students is described in the College charter. Appeals against a decision not to offer a place are dealt with under the complaints policy;
- the College has made a significant investment in the appointment of specialist staff to support students with learning difficulties and disabilities. There is a continuing programme of staff development to ensure the provision of a high level of appropriate support for students who have learning difficulties and/or disabilities;
- specialist programmes are described in programme information guides, and achievements and destinations are recorded and published in the standard college format;
- counselling and welfare services are described in the College charter.

## Members' Report (continued) Trade union facility time

The Trade Union (Facility Time Publication Requirements) Regulations 2017 require the college to publish information on facility time arrangements for trade union officials at the college.

The data below refers to the year ended 5 April 2021:

Number of employees who were relevant union officials during the year	3
Number of employees who were relevant union officials during the year	2.3
(fte)	
Number of employees whose percentage of working hours spent on	3
facility time was between 1% and 50%.	
Total cost of facility time	£2,050
Total pay cost	£7,432m
Percentage of total pay bill spent on facility time	0.03%
Time spent on paid trade union activities as a percentage of total paid	0.01%
facility time	

**Going Concern** 

The activities of the College, together with the factors likely to affect its future development and performance are set out in the Members' Report. The financial position of the College, its cash flow, liquidity and borrowings are described in the Financial Statements and accompanying Notes.

The College currently has £1.2m of loans outstanding with bankers on terms negotiated in 2010. The terms of the existing agreement are for 23 years.

The profile of funding body income will significantly reduce cash balances in March and April 2022 and therefore the position during this time will be kept closely under review. Current projections suggest that, despite the ongoing COVID-19 situation, there will be sufficient cash to service operations. The College's forecasts and financial projections indicate that it will be able to operate within its existing loan facility and covenants for the foreseeable future.

Accordingly the College has a reasonable expectation that it has adequate resources to continue in operational existence for the foreseeable future, and for this reason will continue to adopt the going concern basis in the preparation of its Financial Statements.

#### Disclosure of information to auditors

The members who held office at the date of approval of this report confirm that, so far as they are each aware, there is no relevant audit information of which the College's auditors are unaware; and each member has taken all the steps that he or she ought to have taken to be aware of any relevant audit information and to establish that the College's auditors are aware of that information.

Approved by order of the members of the Corporation on  $\frac{91212021}{12021}$  and signed on its behalf by:

Signature:

Date 16/12/21

Bey Jones - Chair of Governors

#### STATEMENT OF CORPORATE GOVERNANCE AND INTERNAL CONTROL

The following statement is provided to enable readers of the annual report and accounts of the College to obtain a better understanding of its governance and legal structure. This statement covers the period from 1st August 2020 to 31st July 2021 and up to the date of approval of the annual report and financial statements.

The College endeavours to conduct its business:

- in accordance with the seven principles identified by the Committee on Standards in Public Life (selflessness, integrity, objectivity, accountability, openness, honesty and leadership)
- in full accordance with the guidance to colleges from the Association of Colleges in the English Colleges' Foundation code of Governance ("The foundation code");
- having due regard to the UK Corporate Governance Code 2018 ("the Code" insofar as
  it is applicable to the further education sector).

The College is committed to exhibiting best practice in all aspects of corporate governance and has complied with the Foundation Code. We have reported on our Corporate Governance arrangements by drawing upon best practice available, including those aspects of the UK Corporate Governance Code we consider to be relevant to the further education sector and best practice.

In the opinion of the governors, the College complies with all the provisions of the Code insofar as they apply to the Further Education Sector, and it has complied throughout the year ended 31 July 2021. The Governing Body recognises that, as a body entrusted with both public and private funds, it has a particular duty to observe the highest standards of corporate governance at all times.

The College is an exempt charity within the meaning of Part 3 of the Charities Act 2011. The Governors, who are also the Trustees for the purposes of the Charities Act 2011, confirm that they have had due regard for the Charity Commission's guidance on public benefit and that the required statements appear elsewhere in these financial statements.

#### The Corporation

The members who served on the Corporation during the year and up to the date of signature of this report were as listed in the table below.

#### Governors serving on the College Board

	Date of appointment	Term of office	Date of resignation	Status of appointment	Committees served	% Attendance
Greg Baker	Mar 21	4 Years		Core Governor	HRSE	100
Mike Bird	Mar 21	4 Years		Core Governor	Finance	33
lan Brewerton	May 21	4 Years		Parent Governor	HRSE	100
Colin Breckenridge	Dec 17 Reappointed Dec 21	4 Years		Core Governor	Search, Audit	100
Martin Brown	July 17 Reappointed July 21	4 Years		Core Governor	SQO	87
Allison Burns	Feb 11 Reappointed Feb 15 & Feb 19	4 Years		Staff	Audit, HRSE	90

	Date of appointment	Term of office	Date of resignation	Status of appointment	Committees served	% Attendance
Caroline Carpenter	Jul 19	4 Years		Core Governor	Finance	87
Sadie Garner	Jan 18	4 Years		Staff	SQO	75
Trevor Grant	June 16 Reappointed July 20	4Years		Core Governor	Finance, Search, RSS, HRSE	100
Sarah Hammett	Oct 16 Reappointed July 20	4 Years		Core Governor	SQO Search, RSS	92
Louise Hallsworth	Mar 21	4 Years		Core Governor	Audit	67
Bev Jones	Mar 19	4 Years		Core Governor	Corporation Chair, Finance, Search, HRSE, RSS SQO	100
Marianne Bridge-Harris	Mar 21	4 Years	AAAA	Core Governor	SQO	100
Malcolm Kaill	July 17	4 Years	Jul 21	Core Governor	SQO	13
Will Laidlaw	May 21	1 Years		Student Governor	Finance	50
Manjola Lico	Mar 21	4 Years		Core Governor	Audit	100
Jane Moody	Nov 17	4 Years	Jul 21	Parent Governor	Finance	75
Russell Mozumder	July 17	4 Years	Jul 21	Core Governor	Audit	14
Robert Parke	Dec 14 Reappointed Dec 18	4 Years		Core Governor	Chair: Finance Search, RSS	100
Lauren Ryan	May 21	1 Year		Student Governor	HRSE	
Alex Scott	April 17	Indefinite		Principal	Finance, Search, SQO, HRSE	100
Ephraim Unuigbe	Mar 21	4 Years		Core Governor	Audit	
Colin Whitfield	Jul 15 Reappointed July 19	4 Years		Core Governor	Audit, HRSE, SQO	92

CQS – Curriculum, Quality & Standards, RSS – Remuneration of Senior Staff, SQO – Standards, Quality and Outcomes. HRSE – Human Resources, Safeguarding and Equality

It is the Corporation's responsibility to bring independent judgement to bear on issues of strategy, performance, resources and standards of conduct.

The Corporation is provided with regular and timely information on the overall financial performance of the College together with other information such as performance against funding targets, proposed capital expenditure, quality matters and personnel related matters such as health and safety and environmental issues. The Corporation meets each term.

The Corporation conducts its business through a number of committees. Each committee has terms of reference, which have been approved by the Corporation. These committees are finance

and general purposes, curriculum quality and standards, safeguarding equality and diversity, remuneration, search and audit. Full minutes of all meetings, except those deemed to be confidential by the Corporation, are available from the Clerk to the Corporation at:

Itchen College, Middle Road, Bitterne, Southampton SO19 7TB

The Clerk to the Corporation maintains a register of financial and personal interests of the governors. The register is available for inspection at the above address.

All governors are able to take independent professional advice in furtherance of their duties at the College's expense and have access to the Clerk to the Corporation, who is responsible to the Board for ensuring that all applicable procedures and regulations are complied with. The appointment, evaluation and removal of the Clerk are matters for the Corporation as a whole.

Formal agendas, papers and reports are supplied to governors in a timely manner, prior to Board meetings. Briefings are also provided on an ad hoc basis.

The Corporation has a strong and independent non-executive element and no individual or group dominates its decision making process. The Corporation considers that each of its non-executive members is independent of management and free from any business or other relationship which could materially interfere with the exercise of their independent judgement.

There is a clear division of responsibility in that the roles of the Chair and Accounting Officer of the College are separate.

#### Appointments to the Corporation

Any new appointments to the Corporation are a matter for the consideration of the Corporation as a whole. The Corporation has a search committee comprising six members of the Corporation, which is responsible for the selection and nomination of any new member for the Corporation's consideration. The Corporation is responsible for ensuring that appropriate training is provided as required.

Members of the Corporation are appointed for a term of office not exceeding four years.

#### **Corporation Performance**

The annual self-assessment of the Corporation's performance: The Governors carry out an annual self-assessment process; this is done at the end of the academic year. This process highlights the strengths and weaknesses of the Corporation; the analysis of the outcomes of

this analysis are used by the Governor Sub-Group who prepare the Governor Self-Assessment Report (SAR) for adoption by the Corporation. The action points from the SAR are reviewed throughout the year by the Corporation.

#### **Remuneration Committee**

Throughout the year ending 31 July 2021 the College's Remuneration Committee comprised four members of the Corporation. The committee's responsibilities are to make recommendations to the Board on the remuneration and benefits of the Accounting Officer and other key management personnel.

Details of remuneration for the year ended 31 July 2021 are set out in note 6 to the financial statements.

#### **Audit Committee**

The Audit Committee comprises seven members of the Corporation (excluding the Accounting Officer and Chair). The committee operates in accordance with written terms of reference approved by the Corporation.

The Audit Committee meets on a termly basis and provides a forum for reporting by the College's internal, regularity and financial statements auditors, who have access to the committee for independent discussion, without the presence of College management. The committee also receives and considers reports from the main FE funding bodies, as they affect the College's business.

The College's internal auditors review the systems of internal control, risk management controls and governance processes in accordance with an agreed plan of input and report their findings to management and the Audit Committee.

Management is responsible for the implementation of agreed audit recommendations and internal audit undertakes periodic follow up reviews to ensure such recommendations have been implemented.

The Audit Committee also advises the Corporation on the appointment of internal, regularity and financial statements auditors and their remuneration for both audit and non-audit work as well as reporting annually to the Corporation.

#### **Internal Control**

#### Scope of responsibility

The Corporation is ultimately responsible for the College's system of internal control and for reviewing its effectiveness. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Corporation has delegated the day-to-day responsibility to the Principal, as Accounting Officer, for maintaining a sound system of internal control that supports the achievement of the College's policies, aims and objectives, whilst safeguarding the public funds and assets for which he is personally responsible, in accordance with the responsibilities assigned to him in the Funding Agreement between Itchen College and the funding bodies. He is also responsible for reporting to the Corporation any material weaknesses or breakdowns in internal control.

#### The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of College policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Itchen College for the year ended 31 July 2021 and up to the date of approval of the annual report and accounts.

#### Capacity to handle risk

The Corporation has reviewed the key risks to which the College is exposed, together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Corporation is of the view that there is a formal ongoing process for identifying, evaluating and managing the College's significant risks that has been in place for the period ending 31 July 2021 and up to the date of approval of the annual report and accounts. This process is regularly reviewed by the Corporation.

#### The risk and control framework

The system of internal control is based on a framework of regular management information, administrative procedures including the segregation of duties, and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting systems with an annual budget, which is reviewed and agreed by the governing body
- regular reviews by the governing body of periodic and annual financial reports which indicate financial performance against forecasts
- setting targets to measure financial and other performance
- · clearly defined capital investment control guidelines
- the adoption of formal project management disciplines, where appropriate.

Itchen College has an internal audit service, which operates in accordance with the requirements of the ESFA 's Post-16 Audit Code of Practice. The work of the internal audit service is informed by an analysis of the risks to which the College is exposed, and annual internal audit plans are based on this analysis. The analysis of risks and the internal audit plans are endorsed by the Corporation on the recommendation of the Audit Committee. At minimum annually, the Head of Internal Audit (HIA) provides the governing body with a report on internal audit activity in the College. The report includes the HIA's independent opinion on the adequacy and effectiveness of the College's system of risk management, controls and governance processes.

#### **Review of effectiveness**

As Accounting Officer, the Principal has responsibility for reviewing the effectiveness of the system of internal control. His review of the effectiveness of the system of internal control is informed by:

- · the work of the internal auditors
- the work of the executive managers within the College who have responsibility for the development and maintenance of the internal control framework
- comments made by the College's financial statements auditors and the regularity auditors in their management letters and other reports.

The Accounting Officer has been advised on the implications of the result of her review of the effectiveness of the system of internal control by the Audit Committee which oversees the work of the internal auditor and other sources of assurance (and risk committee, if appropriate), and a plan to address weaknesses and ensure continuous improvement of the system is in place.

The senior leadership team receives reports setting out key performance and risk indicators and considers possible control issues brought to their attention by early warning mechanisms, which are embedded within the departments and reinforced by risk awareness training. The senior leadership team and the Audit Committee also receive regular reports from internal audit and other sources of assurance, which include recommendations for improvement. The Audit Committee's role in this area is confined to a high-level review of the arrangements for internal control. The Corporation's agenda includes a regular item for consideration of risk and control and receives reports thereon from the senior leadership team and the Audit Committee. The emphasis is on obtaining the relevant degree of assurance and not merely reporting by exception. At its November 20201meeting, the Corporation carried out the annual assessment for the year ended 31 July 2021 by considering documentation from the senior leadership team and internal audit, and taking account of events since 31 July 2021.

Based on the advice of the Audit Committee and the Accounting Officer, the Corporation is of the opinion that the College has an adequate and effective framework for governance, risk management and control, and has fulfilled its statutory responsibility for the effective and efficient use of resources, the solvency of the institution and the safeguarding of their assets.

Approved by order of the members of the Corporation on  $\frac{09122021}{12021}$  and signed on its behalf by:

Bev Jones Chair

Date 16/12/21

Alex Scott Principal

Date

#### STATEMENT OF RESPONSIBILITIES OF THE MEMBERS OF THE CORPORATION

The members of the Corporation are required to present audited financial statements for each financial year.

Within the terms and conditions of the College's Funding Agreement with the ESFA, the Corporation, through its Accounting Officer, is required to prepare financial statements and an operating and financial review for each financial year in accordance with the Statement of Recommended Practice – Accounting for Further and Higher Education and with the College Accounts Direction 2020 to 2021 and the UK's Generally Accepted Accounting Practice, and which give a true and fair view of the state of affairs of the College and surplus/deficit of income over expenditure for that period.

In preparing the financial statements, the Corporation is required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- assess whether the corporation is a going concern, noting the key supporting assumptions, qualifications or mitigating actions, as appropriate
- prepare financial statements on the going concern basis unless it is inappropriate to assume that the College will continue in operation.

The Corporation is also required to prepare a Members Report which describes what it is trying to do and how it is going about it, including the legal and administrative status of the College.

The Corporation is responsible for keeping proper accounting records, which disclose with reasonable accuracy, at any time, the financial position of the College and to enable it to ensure that the financial statements are prepared in accordance with the relevant legislation of incorporation and other relevant accounting standards. It is responsible for taking steps that are reasonably open to it to safeguard assets of the College and to prevent and detect fraud and other irregularities.

The maintenance and integrity of the College website is the responsibility of the Corporation of the College; the work carried out by the auditors does not involve consideration of these matters and, accordingly, the auditors accept no responsibility for any changes that may have occurred to the financial statements since they were initially presented on the website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the Corporation are responsible for ensuring that expenditure and income are applied for the purposes intended by Parliament and that the financial transactions conform to the authorities that govern them. In addition they are responsible for ensuring that funds from the ESFA are used only in accordance with the Financial Memorandum with the ESFA and any other conditions that may be prescribed from time to time. Members of the Corporation must ensure that there are appropriate financial and management controls in place in order to safeguard public and other funds and to ensure they are used properly. In addition, members of the Corporation are responsible for securing economical, efficient and effective management of the College's resources and expenditure, so that the benefits that should be derived from the application of public funds from the ESFA are not put at risk.

Approved by order of the men	nbers of the Corporation on	09/12/2021	
and signed on its behalf by:	Day C		

Bev Jones - Chair

## Statement on the College's regularity, propriety and compliance with funding body terms and conditions of funding

The Corporation has considered its responsibility to notify the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of funding, under the college's funding agreement. As part of our consideration we have had due regard to the requirements of the funding agreement.

We confirm on behalf of the Corporation, that after due enquiry, and to the best of our knowledge, we are able to identify any material irregular or improper use of funds by the College, or material non-compliance with the terms and conditions of funding under the College's funding agreement.

We confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the ESFA.

Bev Jones

Chair of Governors

Date 16/12/21

Alex Scott

Accounting Officer

Date

# Independent auditor's report to the members of Itchen Sixth Form College

#### Opinion

We have audited the financial statements of Itchen Sixth Form College (the 'College') and its subsidiary (the 'Group') for the year ended 31 July 2021 which comprise the Consolidated and College Statement of Comprehensive Income and Expenditure, the Consolidated and College Statement of Changes in Reserves, the Consolidated and College Balance Sheet, the Consolidated Statement of Cashflows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice) and the 2019 Statement of Recommended Practice: Accounting for Further and Higher Education.

In our opinion, the financial statements:

- give a true and fair view of the state of the Group's and College's affairs as at 31 July 2021 and of the Group's and College's deficit of expenditure over income for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group and College in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Members of the Corporation's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group and College's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

#### Independent Auditor's Report (Continued)

Our responsibilities and the responsibilities of the Members of the Corporation with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Corporation is responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Post 16 Audit Code of Practice issued by the Education and Skills Funding Agency requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns;
   or
- the information given in the report of the Members of the Corporation, including the operating and financial review and statement of corporate governance, is inconsistent with the financial statements; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of Corporation

As explained more fully in the Statement of Responsibilities of the Members of the Corporation set out on page19, the Corporation is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Corporation determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Independent Auditor's Report (Continued)**

In preparing the financial statements, the Corporation is responsible for assessing the College's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Corporation either intend to liquidate the College or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Based on our understanding of the Group and College and its industry, we identified that the principal risks of non-compliance with laws and regulations related to compliance with the ESFA funding agreements, the OFS regulatory framework, the OFSTED regulatory framework, safeguarding, pensions legislation, employment regulation and health and safety regulation, anti-bribery, corruption and fraud, money laundering, non-compliance with implementation of government support schemes relating to COVID-19, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements.

We evaluated the Members of the Corporation and management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls) and determined that the principal risks were related to posting manual journal entries to manipulate financial performance, management bias through judgements and assumptions in significant accounting estimates, in particular in relation to loss reserves, and significant one-off or unusual transactions.

Our audit procedures were designed to respond to those identified risks, including non-compliance with laws and regulations (irregularities) and fraud that are material to the financial statements. Our audit procedures included but were not limited to:

- Discussing with the Members of the Corporation and management their policies and procedures regarding compliance with laws and regulations;
- Communicating identified laws and regulations throughout our engagement team and remaining alert to any indications of non-compliance throughout our audit; and
- Considering the risk of acts by the Group and College which were contrary to applicable laws and regulations, including fraud.

#### Independent Auditor's Report (Continued)

Our audit procedures in relation to fraud included but were not limited to:

- Making enquiries of the Members of the Corporation and management on whether they had knowledge of any actual, suspected, or alleged fraud;
- Gaining an understanding of the internal controls established to mitigate risks related to fraud;
- Discussing amongst the engagement team the risks of fraud; and
- Addressing the risks of fraud through management override of controls by performing journal entry testing.

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at <a href="https://www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our auditor's report.

#### Use of the audit report

This report is made solely to the Corporation as a body in accordance with Article 22 of the College's Articles of Government. Our audit work has been undertaken so that we might state to the Corporation those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Group and College and the Corporation as a body for our audit work, for this report, or for the opinions we have formed.

**Mazars LLP** 

**Chartered Accountants and Statutory Auditor** 

5th Floor, Merck House Seldown Lane Poole BH15 1TW 07/01/2022

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## INDEPENDENT AUDITORS' REPORT ON REGULARITY TO THE GOVERNING BODY OF ITCHEN COLLEGE AND THE SECRETARY OF STATE FOR EDUCATION ACTING THROUGH EDUCATION FUNDING AGENCY

To: The corporation of Itchen Sixth Form College and Secretary of State for Education acting through Education and Skills Funding Agency ("ESFA")

In accordance with the terms of our engagement letter dated 4 October 2021 and further to the requirements and conditions of funding in the ESFA's grant funding agreements and contracts, or those of any other public funder, we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest, in all material respects, the expenditure disbursed and income received by Itchen Sixth Form College during the period 1 August 2020 to 31 July 2021 have not been applied to the purposes identified by Parliament and the financial transactions do not conform to the authorities which govern them.

The framework that has been applied is set out in the Post-16 Audit Code of Practice (the Code) issued by the ESFA and in any relevant conditions of funding concerning adult education notified by a relevant funder. In line with this framework, our work has specifically not considered income received from the main funding grants generated through the Individualised Learner Record data returns, for which the ESFA has other assurance arrangements in place.

This report is made solely to the corporation of Itchen Sixth Form College and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the corporation of Itchen Sixth Form College and the ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept, or assume, responsibility to anyone other than the corporation of Itchen Sixth Form College and the ESFA for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Itchen Sixth Form College and the reporting accountant The corporation of Itchen Sixth Form College is responsible, under the requirements of the Further & Higher Education Act 1992, subsequent legislation and related regulations and guidance, for ensuring that expenditure disbursed, and income received, are applied for the purposes intended by Parliament, and the financial transactions conform to the authorities that govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Code. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received, during the period 1 August 2020 to 31 July 2021 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

#### Approach

We conducted our engagement in accordance with the Code issued by the ESFA. We performed a limited assurance engagement as defined in that framework.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity of the corporation's income and expenditure.

#### Independent Auditor's Report on Regularity (Continued)

The work undertaken to draw to our conclusion includes:

- Reviewed the statement on the College's regularity, propriety and compliance with Funding body terms and conditions of funding.
- Reviewed the College's completed self-assessment questionnaire on regularity.
- Read the financial memorandum with the ESFA/funding agreement with the ESFA.
- Tested a sample of expenditure disbursed and income received to consider whether they have been applied to purposes intended by Parliament and in accordance with funding agreements where relevant.
- Obtained the policy for personal gifts and/or hospitality.
- Obtained the register of personal interests.
- Obtained the financial regulations/financial procedures.
- Obtained the College's whistleblowing policy.

#### Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects, the expenditure disbursed and income received during the period 1 August 2020 to 31 July 2021 has not been applied to purposes intended by Parliament, and the financial transactions do not conform to the authorities that govern them.

Signed: Mass Lp.

Date: 07/01/2022

# ITCHEN COLLEGE AND THE ITCHEN COMPANY LIMITED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME YEAR ENDED 31 JULY 2021

YEAR ENDED 31 JULY 2021	Notes	Year ended 31 July 2021 2021		Year ende 2020	ed 31 July 2020
		Group £'000	College £'000	Group £'000	College £'000
INCOME					
Funding body grants	2	7,293	7,273	6,379	6,358
Tuition fees and education contracts	3	621	621	718	718
Other grants and contracts	4	1,238	1,238	1,086	1,060 807
Other income	5	844	668	1,035	OU !
Total income	_	9,996	9,800	9,218	8,943
EXPENDITURE					
Staff costs	6	7,432	7,334	6,712	6,550
Other operating expenses	7	2,214	2,064	2,352	2,252
Depreciation	10	451	420	473	441 104
Interest and other finance costs	8	97	97	104	104
Total expenditure		10,194	9,915	9,641	9,347
(Deficit) before other gains and losses	-	(198)	(115)	(423)	(404)
(Deficit) before tax	-	(198)	(115)	(423)	(404)
Taxation	9	_		-	
(Deficit) for the year		(198)	(115)	(423)	(404)
Actuarial gain in respect of pensions schemes		1,220	1,220	(2,244)	(2,244)
Total Comprehensive Income for the year	•	1,022	1,105	(2,667)	(2,648)
Represented by:	:				
Unrestricted comprehensive income		976	1,059	(2,713)	(2,694)
Restricted comprehensive income		46	46	46	46
The state of the s	•	1,022	1,105	(2,667)	(2,648)
	•				

## ITCHEN COLLEGE AND THE ITCHEN COMPANY LIMITED CONSOLIDATED AND COLLEGE STATEMENT OF CHANGES IN RESERVES YEAR ENDED 31 JULY 2021

YEAR ENDED 31 JULY 2021	[10.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.	Proceeds at		
	Income and Expenditure account	Revaluation reserve	Restricted Reserve	Total
	£'000	£'000	£'000	£,000
Group				
Balance at 31st July 2020	(3,695)	2,461	56	(1,178)
(Deficit) from the income and expenditure account	(193)		(5)	(198)
Other comprehensive income	1,220			1,220
Transfers between revaluation and income and expenditure reserves	46	(46)		-
Total comprehensive income for the year	1,073	(46)	(5)	1,022
Balance at 31st July 2021	(2,622)	2,415	51	(156)
College				
Balance at 31st July 2020	(4,095)	2,461	56	(1,578)
Surplus/(deficit) from the income and expenditure account	(110)		(5)	(115)
Other comprehensive income	1,220			1,220
Transfers between revaluation and income and expenditure reserves	46	(46)		~
Total comprehensive income for the year	1,156	(46)	(5)	1,105
Balance at 31st July 2021	(2,939)	2,415	51	(473)
Group			***************************************	
Balance at 31st July 2019	(1,074)	2,507	58	1,491
(Deficit) from the income and expenditure account	(423)	-	(2)	(425)
Other comprehensive income	(2,244)	-		(2,244)
Transfers between revaluation and income and expenditure reserves	46	(46)		~
Total comprehensive income for the year	(2,621)	(46)	(2)	(2,669)
Balance at 31st July 2020	(3,695)	2,461	56	(1,178)
College				
Balance at 31st July 2019	(1,493)	2,507	58	1,072
(Deficit) from the income and expenditure account	(404)	-	(2)	(406)
Other comprehensive income	(2,244)	-		(2,244)
Transfers between revaluation and income and expenditure reserves	46	(46)		4
Total comprehensive income for the year	(2,602)	(46)	(2)	(2,650)
Balance at 31st July 2020	(4,095)	2,461	56	(1,578)

## ITCHEN COLLEGE AND THE ITCHEN COMPANY LIMITED BALANCE SHEETS AT 31 JULY

		Notes	Group	College	Group	College
Tangible fixed assets   10   8,820   8,195   9,237   8,529     Investments   11   -   1   -   1   -   1     R,820   8,196   9,237   8,530     R,820   R,820   8,196   9,237   8,530     R,820   R,820   R,920   R,930     R,820   R,820   R,920   R,930     R,820   R,930   R,930   R,930   R,930   R,930   R,930     R,820   R,930   R,930   R,930   R,930   R,930     R,820   R,930   R,930   R,930   R,930   R,930     R,930   R,930   R,930   R,930   R,930   R,930     R,930   R,930   R,930   R,930   R,930   R,930   R,930     R,930   R,						
The street assets		4.5	2 220	0.405	0.007	
Current assets   Stocks   7   5   6   5     Trade and other receivables   12   483   449   460   430     Cash and cash equivalents   17   1,666   1,624   822   806     Trade and other receivables - due after more than one year   12   30   - 57   -	<del></del>		8,820	•	9,237	
Stocks   7			8,820	8,196	9,237	8,530
Trade and other receivables 12 483 449 460 430 Cash and cash equivalents 17 1,666 1,624 822 806 Trade and other receivables - due after more than one year 12 30 - 57 - 7 - 7 - 7 - 7 - 7 - 7 - 7 - 7 -	Current assets					
Cash and cash equivalents         17         1,666         1,624         822         806           Trade and other receivables - due after more than one year         12         30         -         57         -           2,186         2,078         1,345         1,241           Less: Creditors - amounts falling due within one year         13         (1,814)         (1,763)         (1,490)         (1,463)           Net current liabilities         372         315         (145)         (222)           Total assets less current liabilities         9,192         8,511         9,092         8,308           Less: Creditors - amounts falling due after more than one year         14         (4,593)         (4,229)         (4,816)         (4,432)           Provisions Other provisions Other provisions Defined Benefit Obligations         16         (21)         (21)         (25)         (25)         (25)           Total net liabilities         (156)         (473)         (1,178)         (1,578)           Restricted Reserve         51         51         56         56           Unrestricted reserves Income and expenditure account         SOCR         (2,622)         (2,939)         (3,695)         (4,095)           Revaluation reserve         SOCR         2,415 <td></td> <td></td> <td></td> <td>-</td> <td></td> <td></td>				-		
Trade and other receivables - due after more than one year 12 30 - 57	Trade and other receivables					
2,186   2,078   1,345   1,241				1,624		806
Less: Creditors – amounts falling due within one year         13         (1,814)         (1,763)         (1,490)         (1,463)           Net current liabilities         372         315         (145)         (222)           Total assets less current liabilities         9,192         8,511         9,092         8,308           Less: Creditors – amounts falling due after more than one year         14         (4,593)         (4,229)         (4,816)         (4,432)           Provisions Other provisions Defined Benefit Obligations         16         (21)         (21)         (25)         (25)           Total net liabilities         (156)         (473)         (1,178)         (1,578)           Restricted Reserve         51         51         56         56           Unrestricted reserves Income and expenditure account Revaluation reserve         SOCR         (2,622)         (2,939)         (3,695)         (4,095)           Revaluation reserve         SOCR         2,415         2,415         2,461         2,461	Trade and other receivables - due after more than one year	12		2.070		1 2/1
Net current liabilities         372         315         (145)         (222)           Total assets less current liabilities         9,192         8,511         9,092         8,308           Less: Creditors – amounts falling due after more than one year         14         (4,593)         (4,229)         (4,816)         (4,432)           Provisions Other provisions Defined Benefit Obligations         16         (21)         (21)         (25)         (25)           Total net liabilities         (156)         (473)         (1,178)         (1,578)           Restricted Reserve         51         51         56         56           Unrestricted reserves Income and expenditure account Revaluation reserve         SOCR         (2,622)         (2,939)         (3,695)         (4,095)           Revaluation reserve         SOCR         2,415         2,415         2,461         2,461		_	2,100	2,010	1,340	1,241
Total assets less current liabilities   9,192   8,511   9,092   8,308	Less: Creditors – amounts falling due within one year	13	(1,814)	(1,763)	(1,490)	(1,463)
Less: Creditors – amounts falling due after more than one year       14       (4,593)       (4,229)       (4,816)       (4,432)         Provisions Other provisions Other provisions Defined Benefit Obligations       16       (21)       (21)       (25)       (25)         Defined Benefit Obligations       20       (4,734)       (4,734)       (5,429)       (5,429)         Total net liabilities       (156)       (473)       (1,178)       (1,578)         Restricted Reserve         Income and expenditure account Revaluation reserve       SOCR       (2,622)       (2,939)       (3,695)       (4,095)         Revaluation reserve       SOCR       2,415       2,415       2,461       2,461	Net current liabilities	_	372	315	(145)	(222)
year       14 (4,593) (4,229) (4,816) (4,432)         Provisions Other provisions Defined Benefit Obligations       16 (21) (21) (25) (25) (25)         Defined Benefit Obligations       20 (4,734) (4,734) (5,429) (5,429)         Total net liabilities       (156) (473) (1,178) (1,578)         Restricted Reserve       51 51 56 56         Unrestricted reserves Income and expenditure account Revaluation reserve       SOCR (2,622) (2,939) (3,695) (4,095) (4,095)         Revaluation reserve       SOCR (2,415) (2,415) (2,461) (2,461)	Total assets less current liabilities		9,192	8,511	9,092	8,308
Other provisions         16         (21)         (21)         (25)         (25)           Defined Benefit Obligations         20         (4,734)         (4,734)         (5,429)         (5,429)           Total net liabilities         (156)         (473)         (1,178)         (1,578)           Restricted Reserve         51         51         56         56           Unrestricted reserves           Income and expenditure account         SOCR         (2,622)         (2,939)         (3,695)         (4,095)           Revaluation reserve         SOCR         2,415         2,415         2,461         2,461		14	(4,593)	(4,229)	(4,816)	(4,432)
Other provisions         20         (4,734)         (4,734)         (5,429)         (5,429)           Total net liabilities         (156)         (473)         (1,178)         (1,578)           Restricted Reserve         51         51         56         56           Unrestricted reserves         Income and expenditure account Revaluation reserve         SOCR         (2,622)         (2,939)         (3,695)         (4,095)           Revaluation reserve         SOCR         2,415         2,415         2,461         2,461		40	(0.4)	(04)	(25)	(25)
Restricted Reserve 51 51 56 56  Unrestricted reserves Income and expenditure account SOCR (2,622) (2,939) (3,695) (4,095) Revaluation reserve SOCR 2,415 2,415 2,461 2,461				• •		
Unrestricted reserves Income and expenditure account Revaluation reserve  SOCR (2,622) (2,939) (3,695) (4,095) SOCR 2,415 2,415 2,461 2,461	Total net liabilities	_	(156)	(473)	(1,178)	(1,578)
Unrestricted reserves Income and expenditure account Revaluation reserve  SOCR (2,622) (2,939) (3,695) (4,095) SOCR 2,415 2,415 2,461 2,461		=				
Income and expenditure account SOCR (2,622) (2,939) (3,695) (4,095)  Revaluation reserve SOCR 2,415 2,415 2,461 2,461	Restricted Reserve		51	51	56	56
Revaluation reserve SOCR 2,415 2,461 2,461		SUCE	(2 622)	(2 939)	(3 695)	(4.095)
Total Reserves (156) (473) (1,178) (1,578)			,		•	
	Total Reserves	-	(156)	(473)	(1,178)	(1,578)

Bev Jones

Chair

Alex Scott Accounting Officer

# ITCHEN COLLEGE AND THE ITCHEN COMPANY LIMITED CONSOLIDATED STATEMENT OF CASH FLOWS YEAR ENDED 31 JULY 2021

	Notes	2021 £'000	2020 £'000
Cash inflow from operating activities			
(Deficit)/surplus for the year		(198)	(423)
Adjustment for non cash items		(100)	(10)
Depreciation		451	473
Elimination of WIP		52	
Decrease in stocks		_	_
(Increase) in debtors		4	(156)
Increase in creditors due within one year		322	(426)
(Decrease)in creditors due after one year		(147)	(118)
(Decrease) in provisions		(4)	(2)
Pensions costs less contributions payable		452	265
Adjustment for investing or financing activities			
Investment income			
Interest payable		97	104
Not puch flow from an audition and this			
Net cash flow from operating activities	=	1,029	(283)
Investing activities			
Investment income			
Withdrawal of deposits		-	-
Payments made to acquire fixed assets		- (00)	- (400)
. Symonia mada ta daguna nxeg dasets		(86)	(190)
	-	(86)	(400)
Financing activities	=	(00)	(190)
Interest paid		(0.4)	(44)
Repayments of amounts borrowed		(24)	(44)
The part of a mountained bottowed		(75)	(83)
		(99)	/107\
	=	(99)	(127)
(Decrease) / Increase in cash and cash equivalents in the year	=	844	(600)
Cash and cash equivalents at beginning of the year	18	822	1,422
Cash and cash equivalents at end of the year	18	1,666	822

#### NOTES TO THE ACCOUNTS

#### 1. Statement of accounting policies and estimation techniques

#### **College Information**

The College operates as a Corporation established under The Further and Higher Education Act 1992. The College is an exempt charity for the purposes of Part 3 of the Charities Act 2011. The College operates on a single campus at Middle Road, Bitterne, Southampton, SO19 7TB.

The financial statements are prepared in accordance with applicable accounting standards. The particular accounting policies adopted are as follows:

#### Basis of preparation

These financial statements have been prepared in accordance with the *Statement of Recommended Practice: Accounting for Further and Higher Education 2015* (the 2015 FE HE SORP), the College Accounts Direction for 2018 to 2019 and in accordance with Financial Reporting Standard 102 under the historical cost convention. The College is a public benefit entity and has therefore applied the relevant public benefit requirements of FRS 102.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the College's accounting policies.

The accounts are presented in sterling and are rounded to the nearest £1,000.

#### Basis of accounting

The financial statements are prepared in accordance with the historical cost convention as modified by the use of previous valuations as deemed cost at transition for certain non-current assets.

#### Basis of consolidation

The consolidated financial statements include the College and its wholly owned subsidiary, The Itchen Company Limited. The results of the subsidiary are included in the consolidated statement of comprehensive income for the year. Intra-group transactions are eliminated fully on consolidation. In accordance with FRS 102, the activities of the student union have not been consolidated because the College does not control those activities. All financial statements are made up to 31 July 2021.

#### Going concern

The activities of the College, together with the factors likely to affect its future development and performance are set out in the Members' Report. The financial position of the College, its cash flow, liquidity and borrowings are described in the Financial Statements and accompanying Notes.

The College currently has £1.2m of loans outstanding with bankers on terms negotiated in 2010. The terms of the existing agreement are for 23 years.

The profile of funding body income will significantly reduce cash balances in March and April 2022. The forecast, therefore, will be kept closely under review during this period. Current projections suggest that there will be sufficient cash to service operations. The College's forecasts and financial projections indicate that it will be able to operate within its existing loan facility and covenants for the foreseeable future.

Accordingly the College has a reasonable expectation that it has adequate resources to continue in operational existence for the foreseeable future, and for this reason will continue to adopt the going concern basis in the preparation of its Financial Statements.

Despite the ongoing COVID-19 situation, a prudent approach to financial and cash management, changes to some internal staffing structures and the redeployment of resources and recruitment methods, initial indications suggest that a healthy operating surplus and cash position remain achievable, for the next academic year.

#### Recognition of income

Government revenue grants include funding body recurrent grants and other grants and are accounted for under the accrual model as permitted by FRS 102. Funding body grants are measured in line with best estimates for the period of what is receivable and depend on the particular income stream involved. Any under achievement for the Adult Skills Budget is adjusted for and reflected in the level of recurrent grant recognised in the income and expenditure account. The final grant income is normally determined with the conclusion of the year end reconciliation process with the funding body following the year end and the results of any funding audits. 16-18 learner-responsive funding is not normally subject to reconciliation and is therefore not subject to contract adjustments; the income recognised is the allocation for the year.

Government capital grants are capitalised, held as deferred income and recognised in income over the expected useful life of the asset, under the accrual method as permitted by FRS 102. Other capital grants are recognised in income when the College is entitled to the funds subject to any performance related conditions being met. Income received in advance of performance related conditions being met is recognised as deferred income within creditors on the Balance Sheet and released to income as conditions are met.

Restricted income received during the period is shown as a restricted reserve in the balance sheet.

Income from tuition fees is stated gross of any expenditure which is not a discount and is recognised in the period for which it is received.

All income from short-term deposits is credited to the income and expenditure account in the period in which it is earned on a receivable basis.

#### Accounting for post-employment benefits

Post-employment benefits to employees of the College are provided by The Teachers' Pension Scheme (TPS) and the Local Government Pension Scheme (LGPS). These are defined benefit plans, which are externally funded and contracted out of the State Second Pension.

The TPS is an unfunded scheme. Contributions to the TPS are calculated so as to spread the cost of pensions over employees' working lives with the College in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by qualified actuaries on the basis of valuations using a prospective benefit method. The TPS is a multi-employer scheme and the College is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis. The TPS is therefore treated as a defined contribution plan and the contributions recognised as an expense in the income statement in the periods during which services are rendered by employees.

The LGPS is a funded scheme. The assets of the LGPS are measured using closing fair values. LGPS liabilities are measured using the projected unit credit method and discounted

at the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the cost of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Comprehensive Income and comprises the interest cost on the defined benefit obligation and net interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in interest and other finance costs.

Actuarial gains and losses are recognised immediately in actuarial gains and losses.

#### Short term employment benefits

Short term employment benefits such as salaries and holiday pay are recognised as an expense in the year in which the employees render service to the College. Any unused benefits are accrued and measured as the additional amount the College expects to pay as a result of the unused entitlement.

#### **Enhanced pensions**

The actual cost of any enhanced ongoing pension to former members of staff is paid by the College annually. An estimate of the expected future cost of any enhancement to the ongoing pension of staff is charged in full to the College's income in the year that the member of staff retires. In subsequent years a charge is made to provisions in the balance sheet using the enhanced pension spreadsheet provided by the funding bodies.

#### Non-current Assets - Tangible Fixed Assets

Tangible fixed assets are stated at cost or deemed cost less accumulated depreciation and accumulated impairment losses. Certain items of fixed assets that had been revalued to fair value on or prior to the date of transition to the 2015 FE HE SORP, are measured on the basis of deemed cost, being the revalued amount at the date of that revaluation.

#### Land and buildings

Freehold land is not depreciated as it is considered to have an infinite useful life. Freehold buildings are depreciated over their expected useful economic life to the College of 50 years. The College has a policy of depreciating major adaptations to buildings over the period of their useful economic life. Minor adaptations to the buildings are designated minor works and are depreciated over 10 years.

Finance costs, which are directly attributable to the construction of land and buildings, are not capitalised as part of the cost of those assets.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying amount of any fixed asset may not be recoverable.

On adoption of FRS 102, the College followed the transition provision to retain the book value of land and buildings, which were revalued in 1993, as deemed cost but not to adopt a policy of revaluations of this property in the future.

#### Subsequent expenditure on existing fixed assets

Where expenditure is incurred on tangible fixed assets after initial purchase it is charged to the income in the period it is incurred, unless it increase the future benefits to the College, in which case it is capitalised and depreciated on the relevant basis.

#### Equipment

Equipment costing less than £5,000 per individual item is recognised as expenditure in the period of acquisition. All other equipment is capitalised at cost.

All equipment is depreciated on a straight line basis over its remaining useful economic life to the College, as follows:

IT Equipment 20%
All Other Equipment (incl Furniture) 20%

#### **Leased Assets**

Costs in respect of operating leases are charged on a straight line basis over the lease term.

Leasing agreements which transfer to the College substantially all the benefits and risks of ownership of an asset are treated as finance leases.

Assets held under finance leases are recognised initially at the fair value of the leased asset (or, if lower, the present value of minimum lease payments) at the inception of the lease. The corresponding liability to the lessor is included in the balance sheet as a finance lease obligation. Assets held under finance leases are included in tangible fixed assets and depreciated and assessed for impairment losses in the same way as owned assets.

Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charges are allocated over the period of the lease in proportion to the capital element outstanding.

#### Investments

Investments in subsidiaries are accounted for at cost less impairment in the individual financial statements.

Current asset investments are stated at fair value, with movements recognised in comprehensive income.

#### Stocks

Stocks are stated at the lower of their cost and net realisable value, being selling price less costs to complete and sell. Where necessary, provision is made for obsolete, slow-moving and defective stocks.

#### Financial liabilities and equity

Financial liabilities and equity are classified according to the substance of the financial instrument's contractual obligations, rather than the financial instrument's legal form. All loans, investments and short term deposits held by the Group are classified as basic financial instruments in accordance with FRS 102. These instruments are initially recorded at the transaction price less any transaction costs (historical cost). FRS 102 requires that basic financial instruments are subsequently measured at amortised cost, however the College has calculated that the difference between the historical cost and amortised cost basis is not material and so these financial instruments are stated on the balance sheet at historical cost. Loans and investments that are payable or receivable within one year are not discounted.

Cash and cash equivalents

Cash includes cash in hand, deposits repayable on demand and overdrafts. Deposits are repayable on demand if they are in practice available within 24 hours without penalty. Cash equivalents are short term, highly liquid investments that are readily convertible to known amounts of cash with insignificant risk of change in value. An investment qualifies as a cash equivalent when it has a maturity of 3 months or less from the date of acquisition.

### Taxation

The College is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the College is potentially exempt from taxation in respect of income or capital gains received within categories covered by sections 478-488 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

The College is not registered for VAT purposes.

The subsidiary company is subject to corporation tax and VAT in the same way as any commercial organisation.

Provisions and contingent liabilities

Provisions are recognised when the College has a present legal or constructive obligation as a result of a past event. It is probable that a transfer of economic benefit will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value using a pre-tax discount rate. The unwinding of the discount is recognised as a finance cost in the statement of comprehensive income in the period it arises.

A contingent liability arises from a past event that gives the College a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the College. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the balance sheet but are disclosed in the notes to the financial statements.

Agency arrangements

The College acts as an agent in the collection and payment of discretionary support funds. Related payments received from the funding bodies and subsequent disbursements to students are excluded from the income and expenditure of the College where the College is exposed to minimal risk or enjoys minimal economic benefit related to the transaction.

Critical areas of judgement

In preparing these financial statements, management have made the following judgements:

 Determine whether leases entered into by the College either as a lessor or a lessee are operating or finance leases. These decisions depend on an assessment of whether the risks and rewards of ownership have been transferred from the lessor to the lessee on a lease by lease basis.

Determine whether there are indicators of impairment of the group's tangible assets.
 Factors taken into consideration in reaching such a decision include the economic viability and expected future financial performance of the asset and where it is a

component of a larger cash-generating unit, the viability and expected future performance of that unit.

# Critical accounting estimates and uncertainty

### Tangible fixed assets

Tangible fixed assets, other than investment properties, are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation and maintenance programmes

are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

### Local Government Pension Scheme

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 21, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 July 2019. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

2	F	un	đi	ng	Boo	y	gra	nts
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2 Funding Body grants	Year ende 2021 Group £'000	ed 31 July 2021 College £'000	Year end 2020 Group £'000	led 31 July 2020 College £'000
Recurrent grants Education and Skills Funding Agency - adult	241	241	260	260
Education and Skills Funding Agency - 16- 18 Specific Grants	6,775	6,775	5,858	5,858
Education and Skills Funding Agency	109	109	86	86
Releases of government capital grants	168	148	175	154
releases of government oupled grants				
Total	7,293	7,273	6,379	6,358
Adult education fees International students fees Tuition Fees Education contracts	2021 Group £'000 15 242 257 364	2021 College £'000 15 242 257 364	2020 Group £'000 17 457 474 244	2020 College £'000 17 457 474 244
Total	621	621	718	718
4 Other grants and contracts	Year ende 2021 Group	ed 31 July 2021 College	Year end 2020 Group	ied 31 July 2020 College
	£'000	£'000	£'000	£'000
Other grants and contracts	•	•		£'000 1,032

The Group furloughed all of the catering staff, some nursery and community staff and some Adult Education tutors, under the government's Coronavirus Job Retention Scheme. The funding received of £34k relates to staff costs which are inclued within the staff costs note below as appropriate

1,238

34

1,238

61

1,086

28

1,060

#### 5 Other income

Total

Coronavirus Job Retention Scheme Grant

5 Other income	Year ende	Year ended 31 July		
	2020 Group £'000	2020 College £'000	2019 Group £'000	2019 College £'000
Other income generating activities	265	89	288	61
Other grant income	-		-	-
Sports Council capital grants	-		-	-
Miscellaneous income	579	579	747	746
	844	668	1,035	807

Total

#### 6 Staff costs - Group and College

The average number of persons (including key management personnel) employed by the College during the year, described on an average headcount basis, was:

	2021 No.	2020 No.
Teaching staff Non teaching staff	101 107	90 112
	208	202
Staff costs for the above persons		
	2021 £'000	2020 £'000
Wages and salaries Social security costs	5,303 465	5,001 432
Other pension costs Restructuring costs	1,661 3	1,266 13
	7,432	6,712

#### Key management personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the College and are represented by the Senior Leadership Team which comprises the Principal, Deputy Principal, Assistant Principal - Director of Finance and Resources and Assistant Principal - Community Engagement and Business Development.

### Emoluments of Key management personnel, Accounting Officer and other higher paid staff

	2021 No.	2020 No.
The number of key management personnel including the Accounting Officer was:	6	5

The number of Key Management Personnel and other staff who received emoluments, excluding NI contributions but including benefits in kind, in the following ranges was:

	Key Management Personne		
	2021	2020	
	No.	No.	
£5,001 to £10,000 p.a.	1	_	
£60,001 to £55,000 p.a.	•••	-	
£65,001 to £70,000 p.a.	-	1	
£70,001 to £75,000 p.a.	3	2	
£80,001 to £85,000 p.a.	-	-	
£85,001 to £90,000 p.a.		1	
£90,001 to £95,000 p.a.	1	÷	
£120,001 to £125,000 p.a.		→	
£125,001 to £130,000 p.a.	_	1	
£130,001 to £135,000 p.a.	1	-	
	6	5	

### 6 Staff costs - Group and College (continued)

Key Management Personnel emoluments are made up as follows:	2021 £'000	2020 £'000
Salaries Employers National Insurance Benefits in kind	365 44 	348 42 -
Pension contributions	<b>409</b> 87	<b>390</b> 78
Total emoluments	496	468
The above emoluments include amounts paid to the Principal who is the accounting officer and who is also the highest paid member of staff. Their pay and remuneration is as follows:		
	2021 £'000	2020 £'000
Salaries	107	103
Benefits in kind Pension contributions	25	24
	132	127

There were no amounts due to Key Management Personnel that were waived in the year, nor any salary sacrifice arrangements.

The Principal reports to the Chair of the Governing Body, who undertakes an annual review of his performance against the college's overall objectives using both qualitative and quantitative measures of performance. All other Key Management Personnel are subject to an annual review by a panel of selected Governors who assess performance against the College's overall objectives.

# Relationship of Principal's pay and remuneration expressed as a multiple

	2021	2020
Principal's basic salary as a multiple of the median of all staff	5.9	6.0
Principal's total remuneration as a multiple of the median of all staff	6.1	6.3

The members of the Corporation other than the Accounting Officer and the staff members did not receive any payment from the institution other than the reimbursement of travel and subsistence expenses incurred in the course of their duties.

### 7 Other operating expenses

Other operating expenses				
		ed 31 July		ed 31 July
	2021	2021	2020	2020
	Group	College	Group	College
	£'000	£,000	£'000	£'000
Teaching costs	222	222	270	270
Non teaching costs	1,663	1,518	1,764	1,669
Premises costs	329	324	318	313
Year		OL-T	310	313
Total =	2,214	2,064	2,352	2,252
Other operating expenses include:				
		2021		2020
		£'000		£'000
Auditoro' romana anti-m				
Auditors' remuneration: Financial statements audit		_		
Internal audit		27		24
Other services provided by the		10		3
financial statements auditors				
Hire of assets under operating leases		4		4
Time of assets under operating reases		49		49
	_		_	
8 Interest payable - Group and College				
		2021		2020
		£'000		£'000
On hank lange assessed to 1. II.				
On bank loans, overdrafts and other loans:		24		44
Pension finance costs (note 22)		7,3		60
	EMERNO.		Totalis-	
Total		97		104
9 Taxation - Group only				
randon Group omy		2021		0000
		£'000		2020
		2 000		£'000
United Kingdom corporation tax at 20 per cent		-		-
Provision for deferred corporation tax in the				
accounts of the subsidiary company		_		
· ····································				
Total		***		_
	<del>22</del>			

The members do not believe that the College was liable for any corporation tax arising out of its activities for either year.

# 10 Tangible fixed assets (Group)

	Land and buildings Freehold	Equipment	Assets under Construction	Total
	£'000	£'000	£,000	£'000
Cost or valuation At 1 August 2020	10,970	6,586	52	17,608
Additions Disposals	-	86 (3,357)	(52)	86 (3,409)
At 31 July 2021	10,970	3,315	_	14,285
Depreciation At 1 August 2020	3,270	5,101	<u>.</u> r	8,371
Charge for the year Elimination in respect of disposals	191	260 (3,357)		451 (3,357)
At 31 July 2020	3,461	2,004	_	5,465
Net book value at 31 July 2021	7,509	1,311	_	8,820
Net book value at 31 July 2020	7,700	1,485	52	9,237

# 10 Tangible fixed assets (College only)

	Land and buildings Freehold	Equipment	Total
Cost or valuation	£'000	£'000	£'000
At 1 August 2020	9,832	6,356	16,188
Additions Disposals	-	86 (3,203)	86 (3,203)
At 31 July 2021	9,832	3,239	13,071
Depreciation At 1 August 2020	2,742	4,917	7,659
Charge for the year Elimination in respect of disposals	169	251 (3,203)	420 (3,203)
At 31 July 2021	2,911	1,965	4,876
Net book value at 31 July 2021	6,921	1,274	8,195
Net book value at 31 July 2020	7,090	1,439	8,529

Land and buildings were valued as at 31 January 1993 by Edward Rushton Son and Kenyon valuers and surveyors, by reference to the depreciated replacement cost of the buildings together with the open market value of the site for existing use purposes. Other tangible fixed assets inherited from the LEA at incorporation have been valued by the College on a depreciated replacement cost basis with the assistance of independent professional advice.

Land and buildings with a net book value of £2,758,000 have been financed by exchequer funds through for example the receipt of capital grants. Should these assets be sold, the College may be liable under the terms of the Financial Memorandum with the funding body, to surrender the proceeds. Lloyds Bank plc owns a first legal charge over the land and buildings of Itchen College at Middle Road, Bitterne, Southampton in accordance with the Unlimited First Mortgage agreements dated 18 May 1994 and 23 December 1996.

If inherited land and buildings had not been valued they would have been included at £Nil.

#### 11 Non current Investments

	ege 021 000	College 2020 £'000
Investments in subsidiary companies	1	<b>Q</b>

The College owns 100% of the issued ordinary £1 shares of the Itchen Company Limited, a company incorporated in England and Wales. The principal activity of The Itchen Company Limited is to provide sports, catering and leisure services to the College and the local community.

### 12 Debtors

12 Debtors				
	Group 2021 £'000	College 2021 £'000	Group 2020 £'000	College 2020 £'000
Amounts falling due within one year:				
Trade receivables	130	127	76	75
Prepayments and accrued income	169	166	221	218
Other debtors	184	156	164	137
Total	483	449	460	430
	Group	College	Group	College
	2021	2021	2020	2020
	£,000	£'000	£'000	£'000
Amounts falling due after more than one year and included in the debtors above are:				
Other debtors	30	-	57	-
	30		57	<u> </u>

13 Creditors: amounts falling due w	ithin one yea	r		
-	Group	College	Group	College
	2021	2021	2020	2020
	£'000	£'000	£'000	£'000
Bank loans and overdrafts	84	84	82	82
Trade payables	99	85	132	130
Other taxation and social security	257	256	227	226
Accruals and deferred income	913	898	821	812
Deferred income - government capital	166	145	175	160
Amounts owed to the ESFA	295	295	53	53
Total	1,814	1,763	1,490	1,463
14 Creditors: amounts falling due a	fter one vear			
· ·	Group	College	Group	College
	2021	2021	2020	2020
	£'000	£'000	£'000	£'000
Bank loans	1,115	1,115	1,192	1,192
Deferred income - government capital	3,478	3,114	3,624	3,240
Total	4,593	4,229	4,816	4,432

### 15 Maturity of debt

#### Bank loans and overdrafts

Bank loans and overdrafts are repayable as foll	ows: Group 2021 £'000	College 2021 £'000	Group 2020 £'000	College 2020 £'000
In one year or less	84	84	83	83
Between one and two years	84	84	83	83
Between two and five years	250	250	248	248
In five years or more	781	781	860	860
Total	1,199	1,199	1,274	1,274

Bank loans repayable by instalments falling due between 1st January 2010 and 31st December 2034, originally totalling £2,000,000 are secured on a portion of the freehold land and buildings of the College. £578,000 is at a fixed rate of 5.005% interest, with the remaining £861,000 at variable (floating) rates of interest.

16 Provisions	Enhanced pensions
	£'000
At 1 August 2020	25
Expenditure in the period	(4)
Transferred from income and expenditure	
At 31 July 2021	21
The enhanced pension provision has been established to fund top-up pensions for	

The enhanced pension provision has been established to fund top one of which was a senior post-holder. This provision has been issued by the funding bodies.	o-up pensions for t recalculated in a	wo former sta ccordance w	aff members, vith guidance
The principal assumptions for this calculation are:			
		2021	2020
Price inflation		2.6%	2.3%
Discount rate		1.7%	1.4%
17 Cash and cash equivalents	At 31 August 2020 £'000	Cash flows £'000	At 31 July 2021 £'000
	£ 000	2, 000	£ 000
Cash and cash equivalents	822	844	1,666
Short term investments	-	-	-
Total	822	844	1,666

# 18 Capital commitments

	Group and College		
	2021 £'000	2020 £'000	
Commitments contracted for at 31 July	143	36	

## 19 Lease Obligations

At 31 July the College had minimum lease payments under non-cancellable operating leases as follows:

	Group and College		
	2021	2020	
Future minimum lease payments due	£'000	£'000	
Not later than one year	43	48	
Later than one year and not later than five years later than five years	53	75	
·	96	123	
		120	

#### 20 Defined benefit obligations

The College's employees belong to two principal post-employment benefit plans: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Hampshire County Council. Both are multi employer defined-benefit plans.

Total pension cost for the year	-	2021 2'000		2020 £'000
Teachers Pension Scheme: contributions paid		824		732
Contributions paid	353		316	
FRS 102 (28) charge	452		265	
Charge to the Statement of Comprehensive Income	OALIIIA.	805		581
Enhanced pension charge to Statement of Comprehensive Income		-		-
Total Pension Cost for Year within staff costs		1,629		1,313

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest formal actuarial valuation of the TPS was 31 March 2012 and of the LGPS 31 March 2016. There were no outstanding or prepaid contributions at either the beginning or end of the financial year.

### Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations 2010, and, from 1 April 2014, by the Teachers' Pension Scheme Regulations 2014. These regulations apply to teachers in schools and other educational establishments, including academies, in England and Wales that are maintained by local authorities. In addition, teachers in many independent and voluntary-aided schools and teachers and lecturers in some establishments of further and higher education may be eligible for membership. Membership is automatic for full-time teachers and lecturers and, from 1 January 2007, automatic too for teachers and lecturers in part-time employment following appointment or a change of contract. Teachers and lecturers are able to opt out of the TPS.

## The Teachers' Pension Budgeting and Valuation Account

Although teachers and lecturers are employed by various bodies, their retirement and other pension benefits, including annual increases payable under the Pensions (Increase) Acts are, as provided for in the Superannuation Act 1972, paid out of monies provided by Parliament. Under the unfunded TPS, teachers' contributions on a 'pay-as-you-go' basis, and employers' contributions, are credited to the Exchequer under arrangements governed by the above Act. Retirement and other pension benefits are paid by public funds provided by parliament.

The Teachers' Pensions Regulations require an annual account, the Teachers' Pension Budgeting and Valuation Account, to be kept of receipts and expenditure (including the cost of pensions' increases). From 1 April 2001, the Account has been credited with a real rate of return which is equivalent to assuming that the balance in the Account is invested in notional investments that produce that real rate of return.

# Itchen Sixth Form College and The Itchen Company Limited Notes to the Accounts (continued)

#### Valuation of the Teachers' Pension Scheme

The latest actuarial review of the TPS was carried out as at 31 March 2012 and in accordance with The Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education (the Department) on 9 June 2014. The key results of the valuation are:

- employer contribution rates were set at 16.48% of pensionable pay (including administration fees of 0.08%);

total scheme liabilities for service to the effective date of £191.5 billion, and notional assets of

- -£176.6 billion, giving a notional past service deficit of £14.9 billion;
- an employer cost cap of 10.9% of pensionable pay;
- the assumed real rate of return is 3.0% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.75%. The assumed nominal rate of return is 5.06%. The new employer contribution rate for the TPS was implemented in September 2015. The next valuation of the TPS is currently underway based on April 2016 data, whereupon the employer contribution rate is expected to be reassessed and will be payable from 1 September 2019.

A full copy of the valuation report and supporting documentation can be found on the Teachers' Pension Scheme website at the following location:

https://www.teacherspensions.co.uk/news/employers/2014/06/publication-of-the-valuation-report.aspx

#### Scheme Changes

Following the Hutton report in March 2011 and the subsequent consultations with trade unions and other representative bodies on reform of the TPS, the Department published a Proposed Final Agreement, setting out the design for a reformed TPS to be implemented from 1 April 2015. The key provisions of the reformed scheme include: a pension based on career average earnings; an accrual rate of 1/57th; and a Normal Pension Age equal to State Pension Age, but with options to enable members to retire earlier or later than their Normal Pension Age. Importantly, pension benefits built up before 1 April 2015 will be fully protected.

In addition, the Proposed Final Agreement includes a Government commitment that those within 10 years of Normal Pension Age on 1 April 2012 will see no change to the age at which they can retire, and no decrease in the amount of pension they receive when they retire. There will also be further transitional protection, tapered over a three and a half year period, for people who would fall up to three and a half years outside of the 10 year protection.

Regulations giving effect to a reformed Teachers' Pension Scheme came into force on 1 April 2014 and the reformed scheme commenced on 1 April 2015.

The pension costs paid to TPS in the year amounted to £824,000 (2020: £685,000).

#### 20 Defined benefit obligations (continued)

#### FRS 102 (28)

Under the definitions set out in FRS 102 (28.11), the TPS is a multi-employer pension scheme. The College is unable to identify its share of the underlying assets and liabilities of the scheme.

Accordingly, the College has taken advantage of the exemption in FRS 102 and has accounted for its contributions to the scheme as if it were a defined-contribution plan. The College has set out above the information available on the plan and the implications for the College in terms of the anticipated contribution rates.

#### Local Government Pension Scheme

The LGPS is a funded defined-benefit plan, with the assets held in separate funds adminstered by Hampshire County Council Local Authority. The total contribution made for the year ended 31 July 2021 was £465,609, of which employer's contributions totalled £375,917 and employees' contributions totalled £89,692. The agreed contribution rates for future years are 23.8% for employers and range from 5.5% to 12.5% cent for employees, depending on salary.

### **Principal Actuarial Assumptions**

The following information is based upon a full actuarial valuation of the fund at 31 March 2016 updated to 31 July 2018 by a qualified independent actuary

	At 31 July	At 31 July
	2021	2020
Rate of increase in salaries	3.60%	3.30%
Future pensions increases	2.60%	2.30%
Discount rate for scheme liabilities	1.70%	1.40%
Inflation assumption (CPI)	2.60%	2,30%
Commutation of pensions to lump	70%	70%

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	At 31 July	At 31 July
	2021	2020
	years	years
Retiring today		
Males	23.10	23,00
Females	25.50	25.50
Retiring in 20 years		
Males	24.80	24.70
Females	27.30	27.20

## 20 Defined benefit obligations (continued)

### **Local Government Pension Scheme (Continued)**

The College's share of the assets in the plan were

The College's share of the assets in the plan were:			
	Fair Value at 31 July 2021		Fair Value at 31 July 2020
	£'000		£'000
Equities	4,409		3,414
Bonds	1,302		1,291
Property Cash	472		379
Casil	1,432		1,123
Total market value of assets	7,615		6,207
Actual return on plan assets	1,126		362
The amount included in the balance sheet in respec	t of the defined b	enefit pension	plan and
		2021	2020
		£'000	£'000
Fair value of plan assets		7,615	6,207
Present value of plan liabilities		(12,349)	(11,636)
Net pensions liability		(4,734)	(5,429)
Amounts recognised in the Statement of Comprehe follows:	ensive Income in	n respect of the	plan are as
		2021	2020
		£'000	£'000
Amounts included in staff costs  Current service cost		400	
Past service cost		436 -	265
Curtailment		16	
Total		452	265
Amounts included in investment income			
Net interest income		73	60
		73	60
Amounts recognised in Other Comprehensive Income	9		<del></del>
•	_		
Return on pension plan assets  Experience gains /(losses) arising on defined benefit oblig	atione	1,037	237
Changes in assumptions underlying the present value of p		183 -	(2,481) -
Amount recognised in Other Comprehensive Income	•	1,220	(2,244)

## 20 Defined benefit obligations (continued)

# Local Government Pension Scheme (continued)

Movement in net defined benefit liability during the year		
	2021	2020
	£'000	£'000
Deficit in scheme at 1 August	(5,429)	(2,860)
Movement in year:		
Current service cost	(822)	(587)
Employer contributions	386	322
Past service cost	_	_
Curtailment	(16)	-
Net interest on the defined liability	(73)	(60)
Actuarial gain or loss	1,220	(2,244)
Net defined benefit liability at 31 July	(4,734)	(5,429)
the defined benefit habitly at or only		
Asset and Liability Reconciliation		
•	2021	2020
	£'000	£'000
Changes in the present value of defined benefit obligations		
Defined benefit obligations at start of period	11,636	8,420
Current Service cost	822	587
Interest cost	162	185
Contributions by Scheme participants	91	84
Experience gains and losses on defined benefit obligations	(183)	2,481
Changes in financial assumptions	-	-
Estimated benefits paid	(195)	(121)
Past Service cost	_	<u>-</u>
Curtailments and settlements	16	-
	Marie Committee	X
Defined benefit obligations at end of period	12,349	11,636
Reconciliation of Assets		
Fair value of plan assets at start of period	6,207	5,560
Interest on plan assets	89	125
Return on plan assets	1,037	237
Employer contributions	386	322
Contributions by Scheme participants	91	84
Estimated benefits paid	(195)	(121)
Assets at end of period	7,615	6,207
Assets at end of henod	1,010	U, EU!

### 21 Related party transactions

#### Transactions with Key Management Personnel

There were no transactions with key management personnel during the year apart from the reimbursement of expenses incurred on College business.

#### Transactions with Governors

Due to the nature of the College's operations and the composition of the board of governors being drawn from local public and private sector organisations, it is inevitable that transactions will take place with organisations in which a member of the board of governors may have an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the College's financial regulations and normal procurement procedures.

The total expenses paid to or on behalf of the Governors during the year was £0.

No Governor has received any remuneration or waived payments from the College or its subsidiaries during the year (2018: None).

#### 22 Amounts disbursed as agent

#### Learner support funds

	2021 £'000	2020 £'000
Funding body grants – bursary support Funding body grants – discretionary learner support Funding body grants – residential bursaries	183 16  199	162 16  178
Disbursed to students Administration costs	(177) -	(178)
Balance unspent as at 31 July, included in creditors	22	_

Funding body grants are available solely for students. In the majority of instances, the College only acts as a paying agent. In these circumstances, the grants and related disbursements are therefore excluded from the Statement of Comprehensive Income.